

# COMMUNITY LEADERSHIP GROUP

## Contribution to outcomes

Activities within this Group	Community Outcomes							
	A safe and caring community	A community that respects its environment	A healthy community	A prosperous community	A community with excellent facilities and services	A community that values its living Maori culture	A learning community	A "happening" community
Democracy	✓	✓	✓	✓	✓	✓	✓	✓
Kaupapa Maori	✓	✓	✓	✓	✓	✓	✓	✓
Policy and Strategic Direction	✓	✓	✓	✓	✓	✓	✓	✓

## Overview of Group

This group of activities underpins Council's democratic processes and provides the policy and priorities for strategic direction, advocacy, and delivery of services to best meet the community's needs.

The activities in this group are central to ensuring that Rotorua District Council's services are contributing towards the promotion of community outcomes and improving social, cultural, economic and environmental wellbeing for the people of the District.

## Summary of Group Net Cost of Service

For the year ending	2005	2006	2006
30 June:	Ten Year Plan	Ten Year Plan	Annual Plan
(thousands)	Budget	Budget	Budget
Democracy	2,344	2,270	2,446
Kaupapa	227	210	226
Support Services and Interest Received	10,353	10,605	12,171
Interest Expense	4,598	5,734	5,256
Less Internal Recoveries	(15,029)	(16,266)	(17,699)
Policy & Strategic Direction	1,176	1,163	1,134
<b>Net Cost Of Service</b>	<b>3,669</b>	<b>3,716</b>	<b>3,534</b>

## Key Strategic Decisions

- Review of representation arrangements for the 2007 elections.
- Shared services with other organisations and local authorities, or authorities of similar size.
- Joint statutory committee between Environment BOP, Te Arawa Maori Trust Board and Council to provide strategic oversight for Rotorua lakes.
- The increase in overall level of corporate debt to fund lakes sewerage schemes, Rotorua Regional Airport Ltd and other new capital works. Council is confident that it has provided a financially prudent balance between debt, intergenerational equity, the community's ability to pay and growth provisions.

## Assets Used in Activity Group

Asset Type	Cost	Accumulated	Book Value
(thousands)		Depreciation	30 June 2004
Aerial Maps Collection	286	97	189
Buildings	19,977	1,254	18,722
Computer Hardware	2,726	2,079	647
Computer Software	3,458	2,358	1,100
Furniture & Fittings	1,357	1,019	338
Land	10,431		10,431
Office Equipment	424	376	47
Plant & Machinery	836	372	464
Roading	237		237
	<b>39,731</b>	<b>7,556</b>	<b>32,175</b>

# Democracy

## Overall aim of the activity

*To provide strong representation and advocacy through open and transparent decision-making processes that seek to balance stewardship, growth and affordability, and ensure community involvement.*

## Why we provide the service

This activity provides leadership for Council as an organisation and political leadership for the district.

The political structure which provides a representative local government for the people of the Rotorua District is a Council consisting of a mayor and 12 councillors, representing four wards. The Te Arawa Standing Committee has three representatives from Council and six representatives from Te Arawa, and is a full standing committee of Council.

The Council provides a forum for debating how resources should best be allocated to meet community needs and aspirations, and makes decisions in this regard.

This activity comprises election costs, remuneration of members, policy formulation, costs of servicing Council meetings, district and civic functions, and specific archive requirements.

Allowance is made in this activity for the many costs associated with the statutory requirements of a Council conducting normal business.

Five staff are employed in meeting the administrative and secretarial needs of Mayor and Council.

## Service Levels and Performance Targets

Key Result Areas	What We Will Do	How We Will Measure 2005/06
Public approval for Council's policies and performance.	Ensure that all council meetings have a quorum of members at the beginning, and for the duration of all meetings.	100% compliance
	Councillors will attend all full council meetings, with absences for officially sanctioned council business taken into consideration.	95% attendance
	Councillors will attend all committee meetings of which they are members, with absences for officially sanctioned Council business taken into consideration.	95% attendance
	Where members have attended conferences as council representatives, a written or verbal report will be provided at the next appropriate committee meeting.	All conferences reported back to appropriate committee.
	Use a community survey as a method to gauge public approval for the performance of the Mayor and councillors.	NRB 75% Fairly good/very good rating or higher. Satisfaction with Mayor and councillors is higher than average for peer authorities
Ensuring that transparency and accountability in the decision making process is maintained at all times	Members will provide full disclosure of any conflict of interest where issues are being debated, and where they may have an interest greater than the public at large.	Members Interest Register kept current, and maintenance of database for audit purposes
Ensuring that the basis for the triennial elections is consistent with the wants of the community.	Review and determine the basis for the 2007 triennial election in accordance with the provisions of the Local Government Act.	To determine the basis of the 2007 triennial elections in accordance with relevant legislation.

### Budget for 2005/06

For the year ending 30 June: (thousands)	2005 Ten Year Plan Budget	2006 Ten Year Plan Budget	2006 Annual Plan Budget
<b>Operations</b>			
Expenses	2,424	2,270	2,466
Revenue	80	0	20
<b>Net Cost</b>	<b>2,344</b>	<b>2,270</b>	<b>2,446</b>
<b>Capital</b>			
<b>Renewals</b>			
General	12	6	9
Electronic Agenda Software			30
<b>Total Capital</b>	<b>12</b>	<b>6</b>	<b>39</b>

### Activity Highlights for 2005/06

- The review of representation arrangements.

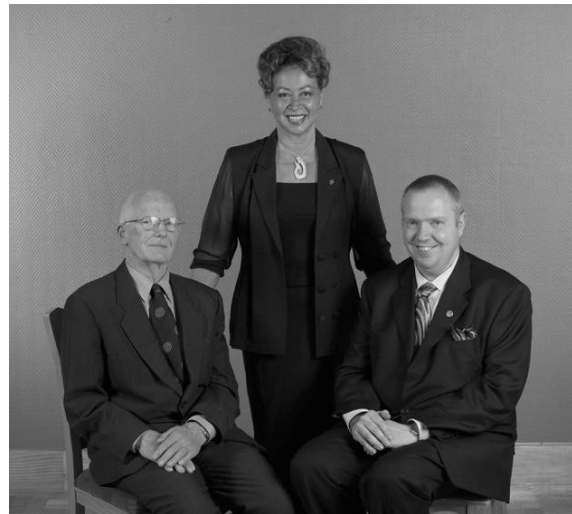
### Councillors by Wards

#### West Ward



Left to right: Deputy Mayor Trevor Maxwell, Cr Geoff Kenny, Cr Janet Wepa

#### East Ward



Left to right: Cr Cliff Lee, Cr Maureen Waaka, Cr Mark Gould

#### North Ward



Left to right: Cr Russell Judd, Cr Bob Martin, Cr Charles Sturt

#### South Ward



Left to right: Cr Charles Te Kowhai, Cr Mike McVicker, Cr Glenys Searancke

# Kaupapa Maori

## Overall aim of the activity

*To create bridges of understanding between Council and the Maori community.*

## Why we provide the service

This activity employs the Director Kaupapa Maori and its key outcome revolves around the following operational directions:

- Policy development which explicitly addresses issues of greatest importance for Tangata Whenua and Maori of the district.
- Enhancement of the social, cultural and economic well-being of Tangata Whenua and Maori in the district.
- Provision of expert advice and assistance in the development of appropriate policies to promote and enhance the efficient employment and management of Tangata Whenua resources, and consistent with the

environmentally prudent development of all district resources.

- Ensuring that the specific interests of Tangata Whenua and Maori are included in relevant areas of the Council's core business.
- Ensuring that the specific needs and values of Tangata Whenua and Maori are taken into account in the formulation of Council policy.
- Fostering positive partnership between Tangata Whenua and Maori and the Council; and
- Encouraging and improving the awareness and understanding of appropriate Maori perspectives within Council.
- Assisting the facilitation of Council and Te Arawa relationships through appropriate protocols.

## Service Levels and Performance Targets

Key Result Areas	What We Will Do	How We Will Measure 2005/06
The inclusion of a Maori perspective in existing Council policies.	Have all new relevant Council policies assessed from a Maori perspective.	100% compliance
Understanding of Maori cultural values in areas of Council core business, including Te Reo Maori and Tikanga Maori, will be encouraged.	Have management approved training programmes in Te Reo Maori and Tikanga Maori, including Waiata, available to staff and councillors each year.	Available by 31.12.06
Working with Maori of the district to facilitate appropriate policies.	Iwi Management Plans will be supported and approved where requested.	Plans supported and completed when requested by 30.06.06.

## Budget for 2005/06

For the year ending	2005	2006	2006
30 June:	Ten Year Plan	Ten Year Plan	Annual Plan
(thousands)	Budget	Budget	Budget
<b>Operations</b>			
Expenses	227	210	226
Revenue	0	0	0
<b>Net Cost</b>	<b>227</b>	<b>210</b>	<b>226</b>
<b>Capital</b>			
<b>Renewals</b>			
General		8	
<b>Total Capital</b>	<b>0</b>	<b>8</b>	<b>0</b>

## Activity Highlights for 2005/06

- This unit will continue with its work on developing better understanding of Maori issues for the district.

## Policy and Strategic Direction

### Overall aim of the activity

*To guide the organisation with inspiring competent leadership and direction.*

### Why we provide the service

This activity ensures the implementation of corporate policies and activities determined by the democratic processes.

The Local Government Act (LGA 2002) requires rigorous decision-making processes for policy development. Coupled with this is the long list of policy areas that both Council and Management have requested. The areas exceed our resources in the short term and therefore some prioritisation is required.

In order to get corporate priorities, there is a need to have a full understanding of:

- what policies have been identified for development,
- timing - when the policy is needed,
- resource requirements.

To do this in an integrated way is important. This will ensure a greater likelihood of compliance with the LGA 2002, more efficiency and effectiveness, and a transparent prioritisation system. It is believed that by centralising the overview of policy development and giving greater attention to allocating the necessary resources, more informed decisions can be made.

It will be important to make distinction between:

- Policy
- Delegations
- Procedures
- Guidelines

## Service Levels and Performance Targets

Key Result Areas	What We Will Do	How We Will Measure 2005/06
Community participation in setting strategic direction.	Identify and review Community Outcomes on behalf of community.	Re-identify Community Outcomes
	Consult with public on draft LTCCP.	N/A
	Facilitate Integrated Outcomes Plan.	Plan completed and publicly available 30.08.05.
Community informed and consulted on major policies, decisions, projects and activities.	Publication of Council/Community news.	At least 4 issues per year.
	Question residents on approval/disapproval of Council decisions/actions.	Less than 35% of NRB respondees disapprove of recent decisions/ actions.
	Report to community on progress towards Community Outcomes.	Report to community by 01.12.05.
	Report to the public against LTTCP and Annual Plan financial and non financial targets in accordance with the Local Government Act.	Report adopted by 30.10.2005.
Council performance monitored and reported back to community.		Unqualified Audit opinion.
	NRB survey used to gauge public perception of Council performance.	Survey completed and reported by 31.08.06.

## Budget for 2005/06

For the year ending	2005	2006	2006
30 June:	Ten Year Plan	Ten Year Plan	Annual Plan
(thousands)	Budget	Budget	Budget
<b>Operations</b>			
Expenses	2,433	2,355	1,218
Revenue	1,335	1,119	356
Net Cost	1,098	1,236	862
<b>Capital</b>			
<b>Renewals</b>			
Civic Administration Building	60	20	85
Core Hardware/Software	710	390	647
Cost of Aerial Photography		260	260
Financial System	300		
Data Integration	130	130	130
Depot Plant		12	12
Intranet Renewals	100		
General	513	407	311
<b>New For Improved Service</b>			
Request for Service System		100	100
Web Development	200	200	200
Rating Database	110		
Servers		30	30
Server Room Fire Protection		25	25
Imaging		700	700
<b>Growth</b>			
Strategic Property	964		1,000
<b>Total Capital</b>	<b>3,087</b>	<b>2,274</b>	<b>3,500</b>

## Activity Highlights for 2005/06

- Preparation of the second Ten Year Plan, which is to be audited.
- Savings to be found through operational efficiency of \$200,000.
- An additional \$1 million set aside for potential property purchases that will aid Council's achievement of its long term strategy.
- The increase in core hardware/software is mainly due to the telephone system initially budgeted for in 2004/05 now to be acquired in 2005/06 at a higher cost than initially budgeted for.

