

Te Mahere Tūroa

Draft Long Term Plan 2024 - 2034

Rotorua Lakes Council
February 2024



Introductions

Ehara taku toa i te toa takitahi, engari he toa takitini.

Success is not the work of an individual, but the work of many.



Looking up



Long Term Plan backdrop

The current economic climate calls for tough financial decisions to be made throughout the community, and Toi Moana is no exception.



Process

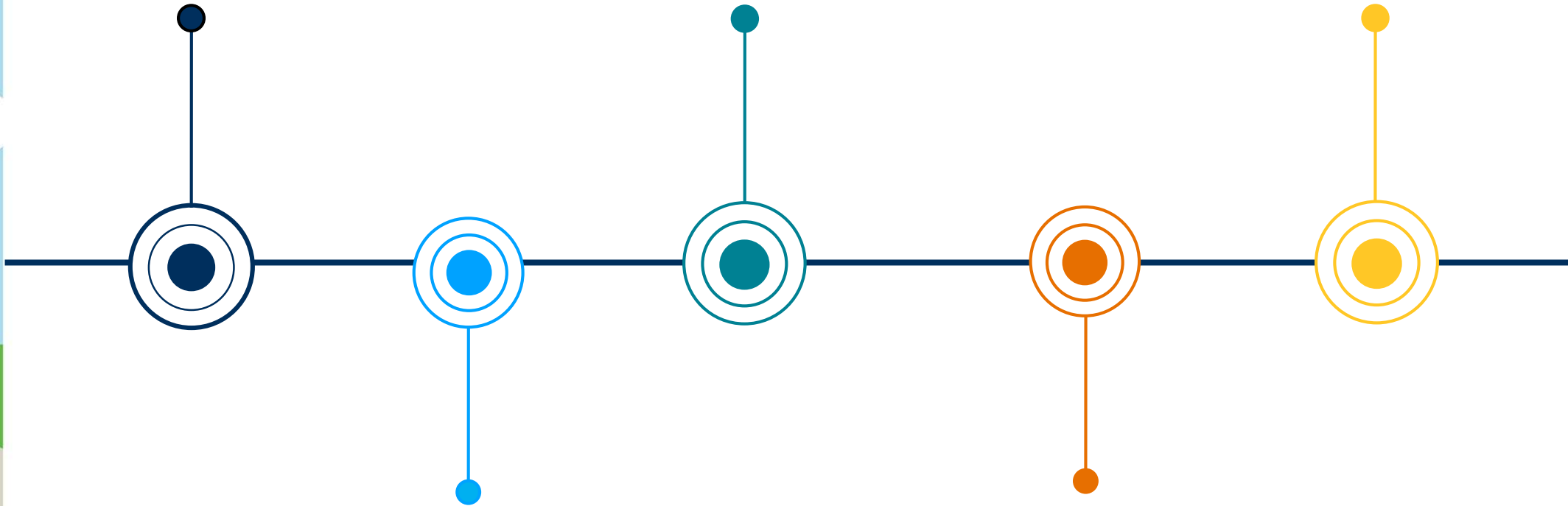
Pre-engagement
September – October 2023

Hearings
May 2024

Adoption
June 2024

Consultation
March 8 – April 9, 2024

Deliberations
May 2024



Huanga hapori 1

He taiao ora

Ka whakaū, ka whakawana mātou i te taiao kikokiko me ngā pūnaha rauropi māori mō ō mātou hapori me ngā whakatupuranga o āpōpō. Ka tautoko hoki mātou i ētahi atu ki te mahi i ēnei mahi.

Whāinga 1

E ora ana te taiao kikokiko me ngā pūnaha rauropi huhua o te rohe.

Whāinga 2

E whakatūturu ana i te mana o te wai mā te ora, me te pikinga tonutanga o te ora o ngā rerenga wai me ngā pūnaha rauropi e kauawhi atu ana.

Whāinga 3

E takea ana ā mātou whakatau i te kōrero taunaki – katoa katoa ngā mahi ka whāngaia ki ngā korero pūtaiao pai katoa, tae atu ki te mātauranga Māori.

Whāinga 4

Ka tautoko mātou i ngā hapori ki te manaaki i tō tatou taiao.

Community outcome 1

A healthy environment

We maintain and enhance our physical environment and natural ecosystems for our communities and future generations. We support others to do the same.

Goal 1

The region's diverse range of physical environments and natural ecosystems are in a healthy state.

Goal 2

Enabling te mana o te wai through healthy and improving waterways and their ecosystems.

Goal 3

We use evidence based decision making - all work is informed by the best available science and mātauranga Māori.

Goal 4

We support communities to nurture our environment.

Huanga hapori 2 **He hapori mata-hī awatea**

*Ka arataki, ka tautoko ā mātou mahi ki
Te Moana a Toi te whakapakaritanga o te tū ki ngā
mōreareatanga māori, ā, kia pai ai te tahuritanga
mauri ora ki te āpōpō puhanga-warō iti.*

Whāinga 5

Ka aro i ngā hapori, ka takatū hoki mō te pānga o ngā
mōreareatanga māori, mō te hurihanga āhuarangi hoki.

Whāinga 6

Ka whakamana mātou i ngā hapori kia kaha ai ki te mahi
i ngā whakatau mauri tū roa, me te tahuri
hoki ki te ōhanga warō iti.

Whāinga 7

Ka whai mātou ki te hoatu rongoa i ahu mai i te ao tū roa,
i ngā wā e tika ana, hei whakawana i te taiao,
hei tiaki hoki i ō mātou hapori.

Community outcome 2 **Future ready communities**

*Our work in the Bay of Plenty guides and
supports improved resilience to natural hazards
and an equitable and sustainable transition
to a low emissions future.*

Goal 5

Communities are aware of and prepared for the
impact of natural hazards and climate change.

Goal 6

We will empower communities to make sustainable choices
and transition towards a low carbon economy.

Goal 7

We seek to provide nature based solutions
as appropriate to enhance the environment and
protect our communities.

Huanga hapori 3 **He hapori tūhono**

*Ka āwhina mātou ki te hanga hapori
tūhonohono, hapori mauri tū roa.*

Whāinga 8

E tūhonohono ana ngā hapori mā te pūnaha kawenga whaitake, me te pai o te whakamahinga whenua me te hoahoanga tāone, e piki ai te ora, te pai o te noho, e eke ai hoki ngā whāinga taiao hoki.

Whāinga 9

Ka poipoi mātou i ngā hapori pakari mā te whai wāhi ki ngā whakatau whakahirahira ki a rātou.

Whāinga 10

He kāhui tūao tō mātou, he mata rau, ā, he mea tautoko hoki.

Community outcome 3 **Connected communities**

*We help provide connected
and sustainable communities.*

Goal 8

Communities are connected through an effective transport system, land use and urban design that improves wellbeing, livability and environmental outcomes.

Goal 9

We foster strong communities through engagement in decisions that are important to them.

Goal 10

We have a diverse and supported network of volunteers.

Huanga hapori 4 **He whanaketanga mauri tū roa**

*Ka tautoko, ka manaaki hoki mātou
i te whanaketanga mauri tū roa.*

Whāinga 11

Ka tautoko mātou i te whanaketanga me te tupuranga e aro ana ki ngā oranga e whā o te tangata me te hapori; te hiahia ki te whakaū, ki te whakapiki hoki i te ora o te taiao; me ngā hiahia hoki o ngā whakatupuranga o āpōpō, otirā ngā mea e taea noa nei te matapae.

Whāinga 12

Ka tautoko, ka manaaki kia taea ai ngā mahere whitua pakari ki ngā karawhiu a te āhuarangi, e whai ana i te huarahi whanaketanga mauri tū roa.

Whāinga 13

He manawaroa, he māia, he pāhekoheko ngā hanganga tūmatanui o te rohe.

Community outcome 4 **Sustainable development**

*We support and advocate
for sustainable development.*

Goal 11

We support development and growth that takes into account the four wellbeings of people and communities, the need to maintain and enhance the quality of the environment, and the reasonably foreseeable needs of future generations.

Goal 12

Enable and advocate for climate resilient spatial plans that take a sustainable development approach.

Goal 13

Regional infrastructure is resilient, efficient and integrated.

Huanga hapori 5 **Te Ara Poutama**

*Te mahi tahi ki te tangata whenua
me te hapori ki te anamata taurikura
me te anamta tautika.*

Whāinga 14

Ko te tautoko kia whai wāhi nui atu ai ngā iwi Māori ki ngā mahi whakatutuki whāinga, me te kōkiri hoki i ngā āheinga e hua ake ana i ngā mahi e haere ana.

Whāinga 15

Te tautoko i te raukaha me te āheinga o te Māori me te hapori ki te whakamana i ngā hononga whaihua.

Whāinga 16

Ko te whakaū i te ahunga tauriterite ki ngā oranga e whā, me te whakatutuki hoki i ngā putanga hapori.

Whāinga 17

Ko te piri ki ngā iwi Māori hei whakawana i te whakatinanatanga, hei whakawhānui hoki i te mana whakatau ki ētahi.

Community outcome 5 **The Pursuit of Excellence***

*Partnering with tangata whenua
and community towards a prosperous
and equitable regional future.*

Goal 14

Supporting enhanced Māori participation in operational activities, and progressing new opportunities where they arise within existing operations.

Goal 15

Supporting Māori and community capacity and capability building to empower proactive relationships.

Goal 16

Ensuring an equitable approach to the four wellbeings and delivery of community outcomes.

Goal 17

Partner with Māori to enhance delivery and share decision making.

*Whilst not a direct translation, 'Pursuit of Excellence' is a close approximation to Te Ara Poutama. Te Ara Poutama has its origins in Te Ao Māori and references the pathway ascended by Tāne to retrieve the three baskets of knowledge that represent humanity's consciousness. From a contemporary perspective, Te Ara Poutama serves to inspire a commitment to innovation, excellence, and continuous improvement.

Ngā kaiwhakakaha

Whakatinanatanga

He horo, he whaitake tā mātou whakatinana i ngā kaupapa mā te tautohu i ngā mea nui, i ngā huanga hoki.

Haumitanga

Ka whakakaha mātou i te oranga o ngā whakatupuranga mā te haumitanga atamai o te pūtea ki ō mātou tāngata, ki ō mātou wāhi.

Whakahoanga me te whai wāhitanga

Mahi tahi ai mātou ki ngā hoa, ngā kaiwhaipānga me te hapori hei tiaki, hei whakawana i ngā pūnaha rauropi kia pai ake ai te taiao me te ōhanga.

Enablers

Delivery

We deliver in an efficient and effective manner by identifying priorities and outcomes.

Investment

We empower intergenerational wellbeing through prudent investment in our people and places.

Partnership and engagement

We work with partners, stakeholders and the community to protect and enhance ecosystems for a better environment and economy.

Ā mātou mahi

- Whai ai mātou ki te whakapakari i te rohe
- Ka kimi mātou i ngā kaupapa pāhekoheko, ā, ka mahi tahi hoki ki ētahi
- Tā mātou e mahi ai, mahia paitia ai
- He pai rawa ā mātou ratonga kiritaki
- Whakamana ai mātou i ngā herenga ki ngā iwi Māori
- Taki ai mātou i ngā mahi atamai hou, ā, kāore e wehi ki te whai huarahi kē kia oti ai te mahi
- Whakamahi ai mātou i ngā korero whai tikanga, tae atu ki te hangarau me te mātauranga Māori

How we work

- We look to add value regionally
- We seek integrated solutions and we collaborate
- What we do, we do well
- We provide great customer service
- We honour our obligations to Māori
- We innovate and are not afraid to do things differently
- We use robust information, including technology and mātauranga Māori

Ō mātou mātāpono

- *Whakapono*
- *Ngākau Pono*
- *Hautoa*
- *Manaakitanga*
- *Kotahitanga*
- *Whanaungatanga*

Our values

- *Trust*
- *Integrity*
- *Courage*
- *Manaakitanga*
- *Kotahitanga*
- *Whanaungatanga*



Financial snapshot



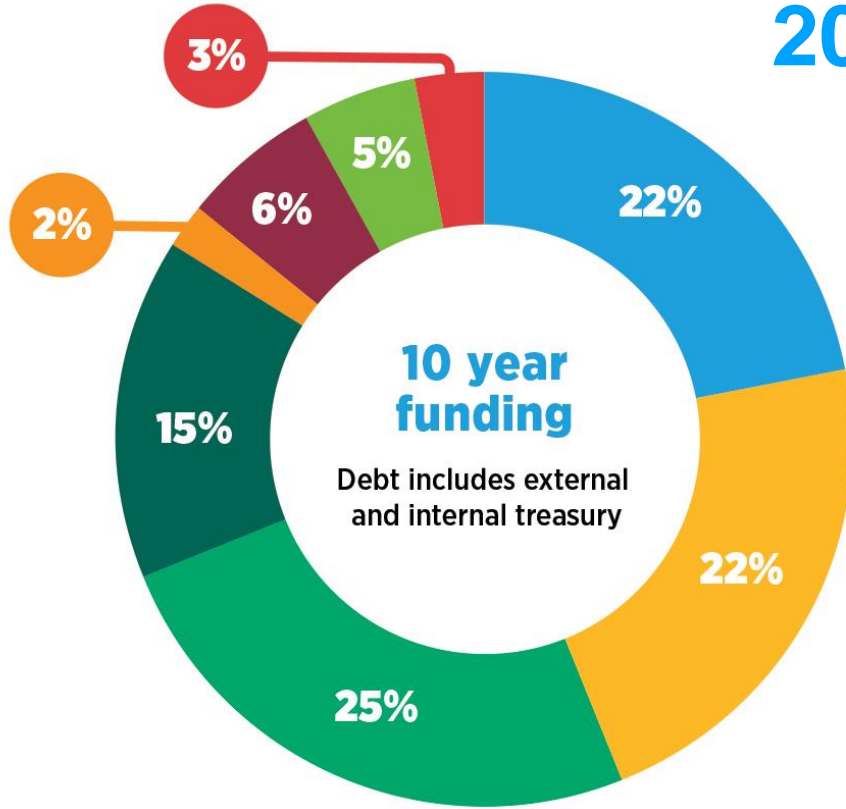
Financial snapshot

Our financial strategy will ensure:

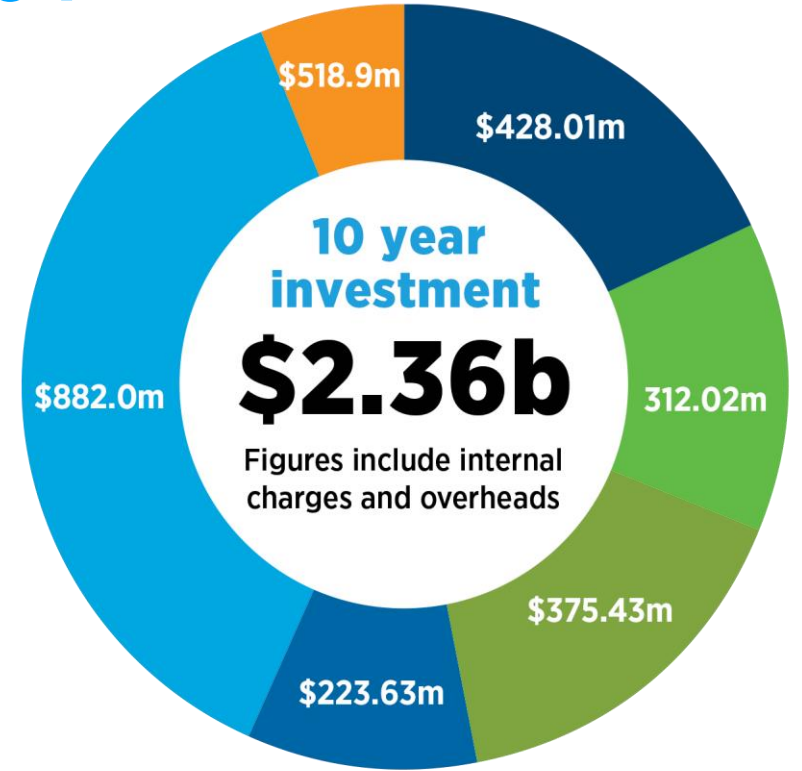
- We keep rates affordable.
- We have the financial resilience to respond to climate change, extreme weather events and other challenges.
- We will focus on efficiency and effectiveness.
- We will ensure the right people are paying for services.
- We will use financial reserves where appropriate.
- We will maintain the ability to borrow if needed.



2024 - 2034



- Targeted rates
- Other revenue
- General rates
- Fees and charges
- Investment Income
- Reserves
- Grants and subsidies
- Debt



- Healthy Catchments
- Regulatory Services
- Flood Protection and Control
- Democracy, Engagement and Community
- Transportation
- Regional Planning and Development

The Consultation



Question 1

How should we pay for buses?

How should we fund Public Transport in urban centres, for example Tauranga and Rotorua, across the region?



Question 2

Whether to sell some Port of Tauranga shares?

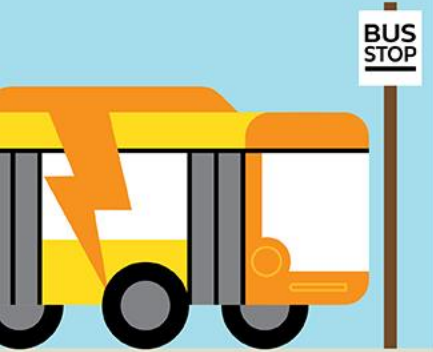
Do you agree there should be a managed sell down in our Port of Tauranga Limited shareholding to no less than 28%?



Question 3

New regional parks

Should we investigate new opportunities for regional parks?



Community Engagement

- Drop-in sessions with Councillors
- Pop up events
 - Bayfair
 - Rangitaiki River Festival
 - Tauranga Multicultural Fest
 - Kuirau Park Markets
 - Business Breakfast Event
- Online hui and webinars
- Direct engagement with iwi
- Submit via web form, mail, email or phone



What's in the Long Term Plan



Region wide work

- Climate change adaptation work with communities throughout the BOP.
- Developing the Fish Care BOP programme to bring together owners of in-stream structures and implement a collective action plan to improve fish passage.
- Continuous improvement for bus users: New website launching this year, nationwide ticketing system is in the works, service improvements and ongoing network optimisation.



Region wide work (continued)

- Surveillance for and control of marine pests named in the Regional Pest Management Plan.
- Support MPI programmes such as the kauri dieback exclusion programme, National Wilding Conifer programme, Tipu Matoro wallaby programme.
- Coast Care programme plus continued support for environmental volunteer care groups.
- Continue to co-fund the Coastal Chair in Science with Waikato University.
- Shared services for Iwi



Rotorua Work

- Wetlands in the Lake Rotorua catchment as part of our work to reduce the nitrogen entering the lake from land use to 435 tonnes by 2032 . We have one site under construction now and continue to explore additional opportunities.
- Partnership with TALT to manage RPMP aquatic pests within the Te Arawa Lakes
- Rotorua regional park consultation.
- Continue an annual alum dosing programme on lakes Rotorua, Ōkaro and Rotoehu, as appropriate to maintain water quality in those lakes.
- Undertake repair works to the Ohau Wall in Year 2.



Rotorua Work (continued)

- Continue maintenance of lake level outlets at Lake Ōkāreka, Rerewhakaaitu, Rotomahana, Rotorua and Rotoiti.
- Continue to ensure compliance with the Lake Rotorua Nutrient Management plan provisions to achieve sustainable land use and biodiversity outcomes across the lake's catchments.
- Continue our funding agreement with the University of Waikato, the Lake Water Quality Technical Advisory Group and our research programme underpinning restoration work across our lake catchments.
- Management of geothermal



Assets and infrastructure



Other consultations

We are consulting on the following policies as part of our Long Term Plan:

- Revenue and Financing Policy
- Rates Remissions Policies including one for all land and one for Maori freehold land.
- Fees and Charges
- Development or Financial Contributions Policy

In addition, the following non Long Term Plan consultation is also going on:

- Regional Land Transport Plan
- Geothermal Management Plans
- Freshwater reform
- Mount Maunganui Air Management Strategy
- Plan Change 13 – Unsealed Yards
- Navigation Safety Bylaws

Find out more at: www.participate.boprc.govt.nz



Ngā mihi

Questions and kōrero.

